### CONTACT

Dimarx Pty Ltd Principal / Founder

in

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#### Dimare Vour Business Business

Empowering business through expert coaching, strategic reviews and accelerating growth opportunities.

www.dimarx.com

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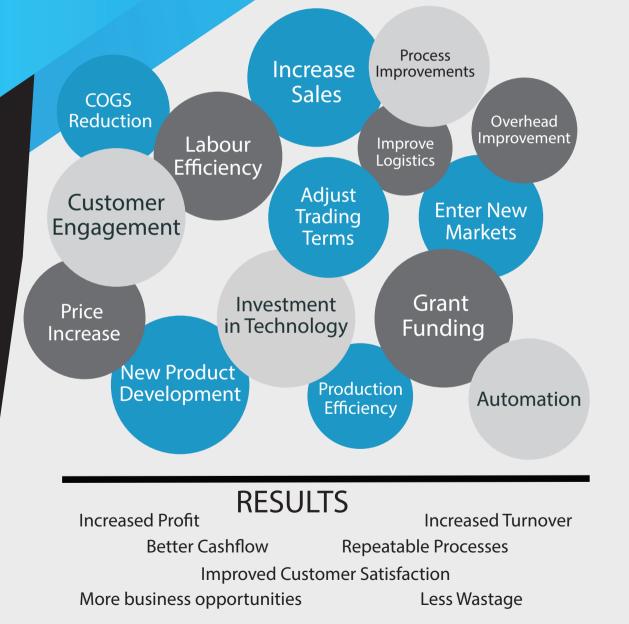
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### Thinking about your business:

How many 1% changes could you implement?



### **About Dimarx Pty Ltd**



Dimarx was established by Marc Smith. Dimarx can support businesses to assess their operations and devise realistic, actionable plans.

Marc, who has called Bendigo home for the past 26 years after relocating from Mildura, boasts a wealth of experience in management roles spanning two decades.

His diverse career has encompassed a wide array of industries, including Manufacturing (FMCG & Engineering), Agriculture, Government, and Non-Profit organisations. Over this time, Marc has cultivated a comprehensive toolkit of business strategies, enabling companies to craft resilient plans for addressing both short-term challenges and long-term strategic objectives.

With a solid foundation in finance and general management, he has a holistic understanding of business operations and where there are opportunities to deliver value.

Marc has completed the following tertiary education:

- Bachelor of Business (Major in Accounting)
- Diploma of Education (Secondary Teaching)
- Certified Practising Accountant (Fellow) (FCPA)
- Company Directors (GAICD)
- Business Growth Program (University of SA)
- Masters of Business Administration (MBA)

#### **OUR SERVICES**



Our firm can conduct a full assessment or focus on a specific project for your business, we aim to understand your business and apply our knowledge & frameworks to maximise your effectiveness. Every business faces challenges at different time of their business lifecycle, we can provide guidance to assist.





We will help formulate a roadmap that works for all parts of the business using a shared vision.

Pa 5

#### Market Research & New Opportunities



To help grow your business. vou need to understand the competitive landscape, we can conduct research into your industry and develop strategies to increase your market share.

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#### Performance Review

As an experienced CFO and CPA, our principal consultant can conduct a thorough financial review of vour business.

Analysing trends allows you to react quicker and make stronger decisions.

Pa 6



#### Emerging **Technologies**

Dimarx is working with a range of technology companies, providing links to AI, Data Capture, Automation and more to make an impact on advancing business objectives. We provide strategic guidance and tailored solutions to effectively adapt.



With over 15 years experience in manufacturing, we can assess *vour current operations* focusing on what you need: .

**Operational efficiencies** 

- Process review & standardisation.
- Staff performance
- Lean Manufactuina
- Waste assessment
- Automation Opportunities

Pq 6

#### Sales Development & Income Diversification



We can help identify current sales improvement options, new market developing and different sales streams...

We can help you diversify your business income and spread the risk of customers becoming too large.

Pqg





Brand

**Strategies** 

Build your brand from the

ground up with our tailored

service. We will help identify

Pa 7

We provide quidance to owners and managers to help overcome challenges,

Whether a short term engagement of a longer term we can support. your business with the help that you need, when you need it.



#### Short term relief roles

The departure of a key person can have significant implications. If you need short term, or longer term assistance we can help until permanent recruitment has been completed.

CEO, CFO, GM support available through our experienced team.

Pa 8



#### **Board & Governance**

Our training program, specialise in NFP boards, to help provide guidance around every board members responsibility. Remember all board members share the responsibility of the financial welbeing, not just the finance director.

We can also provide an independant review and recommendations to improve your organisation, Private, NFP, & Government Agency.





#### **OUR** PROCESS

Each business is unique, we begin with an evaluation, talking to key personnel to identify opportunities to improve.

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Understand your business	Identify improvement opportunities	Work with you and your team to develop goals & actions	Identify Skill Gaps within Business
Every business is unique and understanding your buiness is critical	Improvements to your business is how you can gain a competitive advantage	Written Goals and actions allow you to prioritise what is important.	Having a top team will assist your business in achieving its goals
Identify blockers in the business	Workshop Solutions	External Influences	Develop / Modify Strategies
Examples of blockers: Access to finance Poor resources Long processes Delayed Decision making	Having actionable items for the teams to work on, with clear goals, objectives and KPI's	What are the key factors? Competition, Supply Chain, Logistics, Skills, Resources.	Strategies allow you to focus on what is important to the business.
Communicate with Teams	ACTIONABLE ITEMS	Monitor / Shift	
This will help engage your staff and ensure everyone is working towards the same goals.	Setting items that you can prioritise and action is critical.	Improvements to your business is how you can gain a competitive advantage	The business environment is constantly changing and all businesss need to adapt to stay ahead of the game.

"I had the pleasure of working with Marc on a comprehensive review of our business operations. Marc conducted a thorough analysis with meticulous attention to detail, identifying key areas where our processes could be streamlined for better efficiency. His recommendations were insightful, practical, demonstrating his deep understanding of industry dynamics and operational strategies. The recommendations have now been signed off by our Board and the implementation and tracking of those recommendations is already underway. Marc's professionalism, his engagement with the broader leadership team and expertise were evident throughout our collaboration, and I recommend his services to any business looking to enhance their operational performance."

Dennis Bice CEO Bendigo Stadium Limited.

Marc conducted a financial analysis for a business that we were looking to acquire and in doing so, found various gaps which reduced the purchase price by 70%. After completing this task, Marc developed a strategic plan, a business plan and financial projections for the bank. The work that Marc completed was very thorough and high quality, he understood what information the banks were seeking and was able to provide it effectively, the Bank Manager was very impressed by the initial work that had been completed. I would recommend Dimarx for any business, you won't be disappointed.

Luke Hoskin Triple L Bar Enterprises



# WE WILL BREAK IT DOWN AND FOCUS ON YOUR KEY AREAS

- 1. Establish clear goals (Begin with the end in mind)
- 2. Develop an action plan (steps needed and timeframe)
- 3. Drive the change you need (resource the team)
- 4. Celebrate the wins (everyone working on the same path)

#### **Delivers:**

- A clear road to take
- Mutual understanding
- Knowledge of where to focus your energy and resources.

Developing a top team that you can delegate responsibility will aid in achieving more for your business.



### "Navigating the Roadway of Business Strategy"

Developing a strategy that incorporates all of your business, will improve your outcomes, when all parties are working off the same plan, everyone is clear what to do next !!!





#### For any organisation understanding your financial indicators is imperative.

Our principal consultant has been working in complex organisations for over 2 decades, he is a Qualified CPA and has extensive experience in establishing good financial practices.

Ranging from establishing multi-tiered budgets, financial reports, cashflows, board reporting, financial acquittals and insurance & bank requirements.

We can conduct a thourough analysis of your organisation, reviewing the current health by analysing financial statements, cash flow, and other reports.

We understand the complexitiies of business and how decisions impact across all departments. As part of our normal process we gain a better understanding of your business by discussing it with stakeholders at different levels.

#### **Balancing decisions:**

Cost Savings v Quality Sales Growth v Cost Reduction

We will identify strengths and opportunities to improve your business, helping you to develop strategies to reduce cost without compromising quality or performance.

Establishing your goals and objectives should be matched with a robust budget, we have experience in matching these to the risk appetite of the board.

It is also important to benchmark the organisation to ensure that you are setting the right targets and adapt to external and internal factors.

Understanding your costs are important, we have excellent cost modelling to determine what each product might be contributing to your final outcomes.

#### Customised Solution specific to your business needs...

We can provide you with:

- Workflow process analysis
- Lean manufacturing assessments
- Overhead analysis
- Introduction of new machinery and return on investment calculations.
- Staff productivity assessment and recommendations
- Technology assessment and integration
- Standardising processes and compliance

We also provide manufacturing reviews and process flow analysis to ensure that organisations are performing to the highest efficiency. With technology advancing quickly and manufacturing processes being improved, businesses need to ensure they stay up to date with new technologies.

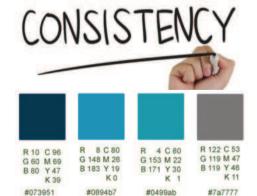
We can assist you in turning your data into actionable insights to improve your decision making.



# **BRAND STRATEGIES**



- > Purpose
- > Consistency
- > Emotion
- > Flexibility
- > Employee Involvement
- > Loyalty
- > Competitive Awareness



We will establish a style guide

Understand your customers and CONNECT

Dimarx

When building your brand strategy, we will:

- \* Focus on the key messages
- \* Enhance the engagement
- \* Create higher conversions
- \* Develop strategies around brand loyalty and advocacy.
- Understand your market position
- \* Drive decisions based on data
- \* Explore the most efficient way of getting the message out
- \* Build out a customer persona.



# SHORT TERM ASSISTANCE

#### SHORT TERM OR LONGER TERM ENGAGEMENTS AVAILABLE

Our principal consultant is an experienced executive manager (2 decades) within a range of industries, who can help businesses out in the short term, or assist you longer term for projects or strategic goals..

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#### PROJECT BASED WORK

Have you established strong budgets for the financial year?

Do you need assitance in getting started or refining your current budget?



#### **1** CEO / GENERAL MANAGER

Strategy - Operations - Human Resourcing - Market Research - Sales & Distribution - Engineering Information Systems - Procurement - Research & Development - Products & Markets - Manufacturing Installation



#### 2 CHIEF FINANCIAL OFFICER

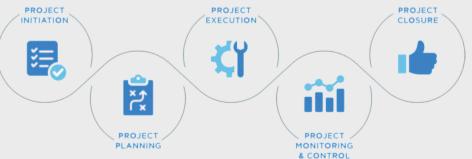
Budgets - Departmental Reporting - Cost Evaluation - Staff Performance Evaluations -Operational Reporting - Cashflow - Staff costings -Business saving options. Our principal has experience in managing various projects, ensuring accountability and delivery expectations.

PROJECT

MANAGEMENT

If you need help with a certain project, then lets discuss your project .

- > Project Planning
- > Accountability
- > Reporting during project
- > Milestones
- > Team Engagement
- > Communication (company wide)
- > Risk mitigation
- > Finalisation Reports and Presentations (if required)





# **SALES DEVELOPMENT & INCOME DIVERSIFICATION**

#### We conduct market research to ensure you can make strong business decisions.









ANALYSIS

UNDERSTAND VIABILITY

# **Research informs decision making**



Diversifying your business into new sectors and income streams can mitigate risks, especially during challenging economic conditions within vour current industries of operation.

**New Markets** 

#### **Market Share**



Understanding the landscape of your industry and who are your main competitors, this will allow you to develop strategies to improve your market

#### Export Development



Numerous export development programs are accessible. It's crucial to conduct market research when your product has potential in overseas markets.

#### Innovation



Developing new products through a strong NPD program will allow you to stav ahead of the market and present innovative ideas to your customers.



#### Differentiation

Standing out from your competitors and offering products / services that are different, or of a better quality can give you the competitive advantage that you need.

#### Expanding **Overseas**



Expanding your operations into an overseas market is a major decision for your business, ensuring that you have a product that is going to be accepted is one aspect, however the investment must be weighed up by local laws, cultural differences and additional costs.



# Where is your business going and are you keeping up with the times?

The advancements in technology have been significant over the past decade, with most businesses investing in automation, machine learning and AI.

Dimarx has been working with a number of leading technology orgnaisations with leading edge solutions.



#### Bringing imagination into todays reality.

#### Ligantic Empowers Innovators to Bring Their Ideas to Life

Ligantic is a powerful, flexible platform that empowers innovators to harness emerging technologies and build their own digital solutions - without a technical background.

Ligantic unlocks data from siloed systems, enabling seamless integration and connections across your business.

Leveraging the latest in AI, workflow automation, and APIs, Ligantic can help you:

Overcome data overload and gain timely insights to drive key decisions Integrate your systems and processes for a more connected, efficient operation Quickly compose innovative solutions tailored to your unique needs Whether you're looking to modernise legacy systems, launch a new digital product, or transform your customer experience, Ligantic provides the tools and support to turn your ideas into reality.

Learn how Ligantic can help you build your next innovative solution. Visit ligantic.com or connect with our team to get started.

# Integrating your business seamlessly.

# Developing a **GROWTH MINDSET**

Having a growth mindset in business is essential for fostering innovation, resilience, and long-term success. This mindset is characterised by a belief that abilities and intelligence can be developed through dedication and effort.

In a business context, individuals with a growth mindset embrace challenges as opportunities for learning and growth, persisting in the face of setbacks and viewing feedback as constructive rather than discouraging.

They are open to new ideas, continuously seek to expand their skills and knowledge, and are not afraid to take calculated risks to pursue ambitious goals. By cultivating a growth mindset within their teams and organisations, business leaders encourage creativity, collaboration, and a culture of continuous improvement, driving innovation and adaptability in today's rapidly changing business landscape.

### STRATEGIC PLANNING Scaling for Growth Leading through innovation

In today's competitive landscape, businesses are constantly seeking avenues for growth and sustainability. Among the most potent drivers of this growth are innovation and fresh ideas. By cultivating a culture that values creativity and embraces change, companies can unlock new opportunities, streamline processes, and stay ahead of the curve. Whether it's through product innovation, process optimization, or disruptive business models, embracing innovation and nurturing new ideas can fuel sustained growth and ensure long-term success in an ever-evolving market.



## BUSINESS COACHING

Looking for support?



# BOARD & GOVERNANCE

**Goal Setting** 

Problem Solving Skill Development Team Accountability Driving Performance Market Changes Communications

Ready to elevate your business to new heights? Take the first step towards success with personalised business coaching today!



Coaching sessions can be completed online or in person, it is the preference of in person as it allows us to see more about your business. We conduct independent assessments for the board & management around your organisation:



- > Operational Effectivenss
- > Independent Financial Review
- > Strategy Assessment
- > Risk Profile & Risk Matrix
- > Sub-Committee Structures
- > Board Skill Gap / Diversity
- > Director Training
- > Role Definition



# Put the pieces together to ensure Business Success

Understanding business is crucial for success in today's competitive landscape. It requires a comprehensive grasp of various aspects, including market dynamics, customer behavior, financial management, operational efficiency, and strategic planning. A solid understanding of business involves analysing market trends, identifying opportunities, and mitigating risks to make informed decisions that drive growth and profitability.

Moreover, it requires adaptability to changing environments, effective communication skills, and the ability to build strong relationships with stakeholders to foster collaboration and achieve common goals. Ultimately, mastering the intricacies of business empowers individuals and organisations to navigate challenges, seize opportunities, and thrive in dynamic and evolving markets.

A lot of businesses have some of these covered, but don't necessarily have the skills internally for all of them to be completed, this is why Dimarx Pty Ltd was created. We aim to fill the gaps and provide a high quality service that will improve your business outcomes.

Marc Smith

Marc Smith Principal / Founder

Our principal consultant has over two decades of experience in strategy, innovation and business development.



Dimarx Pty Ltd Principal / Founder

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We would like to acknowledge that the City of Greater Bendigo is on Dja Dja Wurrung and Taungurung Country. I would like to acknowledge and extend my appreciation for the Dja Dja Wurrung<sup>\*</sup> People, the Traditional Owners of the land that we do business upon.